

2025 NAGDCA Award Submission

Plan profile: County of Fresno Deferred Compensation 457(b) & 401(a) Plans

Participants	Assets	Administrator	Consultant
11,786	\$375M	Nationwide	Northwest Capital

Submission Category: Participant Education and Communication

Initiative: Increasing Plan Participation: A Journey of Education and Engagement

Background:

The County of Fresno Deferred Compensation Plan faced a significant challenge in 2016: low participation rates among employees. Recognizing the importance of retirement preparedness, we embarked on a multi-year mission to enhance participant awareness and encourage enrollment. Over the past several years, our efforts focused on educating County employees about the value of enrolling in the plan and the significance of increasing contributions.

Implementation Strategy:

Key tactics implemented:

- Save Today! Annual Campaign
- New Hire Active Choice Enrollment Program
- Employer Matching Contribution
- Annual Active Choice Enrollment Campaign
- Email Outreach Campaign

The *Save Today!* Annual Campaign was launched to encourage County employees to enroll in the deferred compensation plan, update their account information, and stay engaged with retirement planning. Since 2021, daily webinars have provided valuable retirement information for employees at all career stages. The campaign boosts participation through pre-campaign outreach (emails and postcards), daily webinars, on-site support from Nationwide Retirement Specialists, daily \$50 gift card drawings for webinar attendees, and eight additional \$50 gift card winners at the end of the campaign.

The **New Hire Active Choice Enrollment** program increased new hire enrollment from 23% in 2015 to 73% in 2024! The New Hire Active Choice Enrollment Program was implemented in three (3) stages:

- 1. **Development of the EZ Enrollment Form.** The EZ Enrollment Form is a streamlined, one-page form, specifically designed to reduce decision fatigue, as it eliminates investment choices and offers a default 5% contribution, along with a customizable dollar or percentage option. By reducing decision-making barriers, the County of Fresno made enrollment easier and saw a clear boost in employee participation.
- 2. **Newly Hired Employees Required to Complete the EZ Enrollment Form.** After implementation of the EZ Enrollment Form, the County implemented active choice enrollment, requiring newly hired employees to either enroll or decline, reinforcing the importance of participation during onboarding. While enrollment was not mandatory, employees were encouraged to participate, recognizing the value of the deferred compensation plan.

3. **Online Onboarding Paperwork.** To adapt to online onboarding due to COVID, the County enhanced the New Hire Active Choice Enrollment program by integrating all required paperwork, including the EZ Enrollment form, into the HR system. The form completion was marked as a required task, with periodic reminders to create a sense of urgency.

In 2022, the County took another step boost retirement readiness by implementing an **Employer Matching Contribution**. Employees who are in our less-generous retirement tiers were provided with a \$25 matching contribution. From the onset of the employer matching contribution (April 29, 2022) through February 16, 2025, the participation rate among matcheligible employees has increased from 55% to 71%. In 2024, the County increased the matching contribution from \$25 to \$50 for most bargaining units. The County's bargaining unit leaders helped to promote the increase to their members, which led to 500 contribution increases in the pay period after the new match became effective.

In 2023, the County used the New Hire Active Choice Enrollment Program as a template for the **Annual Active Choice Campaign**, which targeted existing employees who are not participating. The Annual Active Choice Campaign offers participating employees the chance to win one of several \$50 gift cards of their choice, if they complete the EZ Enrollment form. The Annual Active Choice Campaign uses our online enrollment process for ease of use and to send periodic reminders to create a sense of urgency. In 2023, 173, or 6.7%, of eligible employees chose to enroll; in 2024, 164, or 7.2%, of eligible employees chose to enroll.

Also in 2023, the County launched a new **Email Outreach Campaign** to further remove barriers to participation and synergize with pay increases. The emails suggest that participants enroll or increase their contributions, to "give their future-self a pay increase" and provide large links to online enrollment and contribution change forms. The **Email Outreach Campaign** created additional visibility and engagement, to catch the attention of different segments of our audience at different times.

Results: Participation increased from 37.3% in 2016 to 69.0% in 2025. Steady growth year by year, reinforced the impact of our initiatives.

Year	Participants	Eligible	Part%	Change from prior year
2016	2499	6707	37.3%	n/a
2017	2959	6861	43.1%	5.9%
2018	3427	6979	49.1%	6.0%
2019	3738	7176	52.1%	3.0%
2020	3972	7329	54.2%	2.1%
2021	3935	7246	54.3%	0.1%
2022	4015	7097	56.6%	2.3%
2023	4168	6998	59.6%	3.0%
2024	4500	7121	63.2%	3.6%
2025	5214	7556	69.0%	5.8%

A message from the County of Fresno: "The County of Fresno has been pleased to see the positive response our work, campaigns, and initiatives have had from employees. We have focused on making the enrollment process easier for new and existing employees, because preparing for your future shouldn't be intimidating. Through this process, the County has seen significant growth in the plan that is unprecedented among similar organizations. We are extremely proud of the work we have done for the sake of our employees." — County of Fresno Deferred Compensation Plan Administrator

Examples of materials used:

Print Communications



Digital Outreach:



In person and Virtual Events:

- Basics of the County of Fresno Pension Benefit, hosted by the Fresno County Employees' Retirement Association
- Understanding Social Security, hosted by the Nationwide Retirement Institute
- Understanding Medicare and Retirement Health Choices, hosted by the Nationwide Retirement Institute
- Nearing Retirement and your Deferred Compensation Plan Account, hosted by Nationwide Retirement Specialists
- Investment Choices in your Deferred Compensation Plan Account, hosted by Nationwide Retirement Specialists