

2021 NAGDCA Leadership Award Submission: National Retirement Security Month



# **PLAN PROFILE**

The City of Los Angeles Deferred Compensation Plan (DCP) is an Internal Revenue Code Section 457(b) plan. As of December 31, 2021, the DCP had approximately \$9.4 billion in assets and 50,841 participants. The DCP has a participation rate of 75% and average participant contributions as a percent of salary of 7.57%.

## **IN THEIR OWN WORDS**

"NRSM is one of the most challenging but fun projects we work on every year. The opportunity to blend creativity, education, and plan data into an engaging retirement readiness program that speaks to each participant truly makes all of the hard work worth it."

-Eric Lan, Deferred Compensation Plan Communications, City of Los Angeles





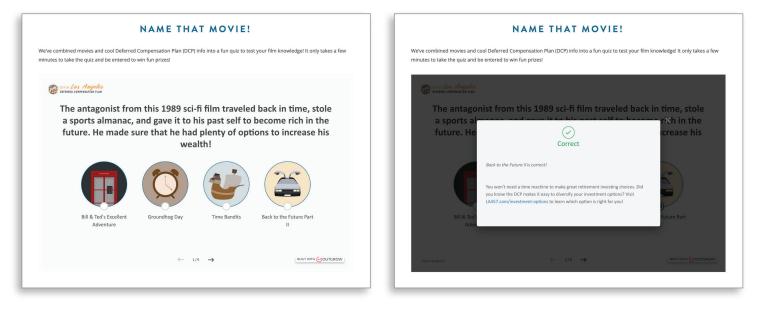
### **PROJECT SUMMARY**

On September 27, 2021, DCP staff, in partnership with its Third-Party Administrator (TPA), Voya, launched their annual campaign for National Retirement Security Month (NRSM). The primary objectives of the campaign were to encourage participation, increase participant contributions, support asset retention of its retired participants, and promote greater awareness of the services and features offered by the DCP.

The City's NRSM campaign was themed "**Back to the Movies with the DCP**," highlighting the City of Los Angeles' iconic reputation of being the home of movies. Consistent with the theme, the campaign featured a "**Name that Movie**" trivia quiz that tested participant movie history knowledge while also offering helpful DCP tips and education. Completion of this simple but engaging quiz entered participants into weekly prize raffle. Additionally, the campaign hosted two online "Money Matters" seminars (Money Matters seminars are an ongoing monthly educational forum produced by the DCP), one regarding enrolling in the DCP and the other regarding DCP loans. A unique innovation to this year's campaign was a special video presentation offered through an exclusive collaboration between the DCP and the Broadcast Retirement Network (BRN), entitled *Relocating In Retirement: Practical Advice For Those Dreaming About "Big Moves."* The collaboration featured a real estate expert, Scott Fuller, offering his expertise on the state of the real estate market across the country, tips for relocating into or out of California, special considerations for retirees looking for retiree-friendly retirement locations, and strategies for prospective buyers and sellers in the current real estate market.

The combination of engagement offerings resulted in the DCP's highest ever NRSM campaign participation with 8,277 engagements—a 50% increase from the previous record-setting year!

The campaign was published on the **LA457.com** website and included the interactive quiz. The interactive quiz centered around eight movie plots. The following is a sample quiz question illustrating how we integrated a DCP feature promoting greater savings into our quiz answers:



## PROMOTION

The DCP's three distinct target audiences are **active participants**, **retired participants**, and **elligible non-participating employees**. Communications informing the three distinct audiences included direct email, social media posts, and mailed postcards. An invitation to join in the fun was also included with the third quarter newsletter and statement.





## **CAMPAIGN OVERVIEW AND DELIVERABLES**

WEEK 1 (9/27–10/2)		WEEK 2 (10/3–10/9)	WEEK 3 (10/10–10/16)	WEEK 4 (10/17–10/23)	WEEK 5 (10/24–10/30)	WEEK 6 (10/31–11/8)
Homepage Banner	City Email (Active and Eligible Employees)	Social Media Posts	Social Media Posts	Social Media Posts	Social Media Posts	Social Media Posts
Social Media Giveaway Campaign Launch	Voya Email (Active and Retired)		Money Matters: Enrollment	DCP Newsletter	Money Matters: All About Loans	Partner Promotion— Wellness Newsletter
Landing Page	Postcard (Active, Eligible Employees, Retired)			City Email (Active and Eligible Employees)	City Email (Active and Eligible Employees)	Partner Promotion— Personnel Newsletter
"Name that Movie!" Quiz Launch	"Relocating in Retirement" Video Launch			Voya Email (Active and Retired)	Voya Email (Active and Retired)	
Partner Promotion— Wellness Newsletter	Partner Promotion – Personnel Newsletter					

#### Postcard



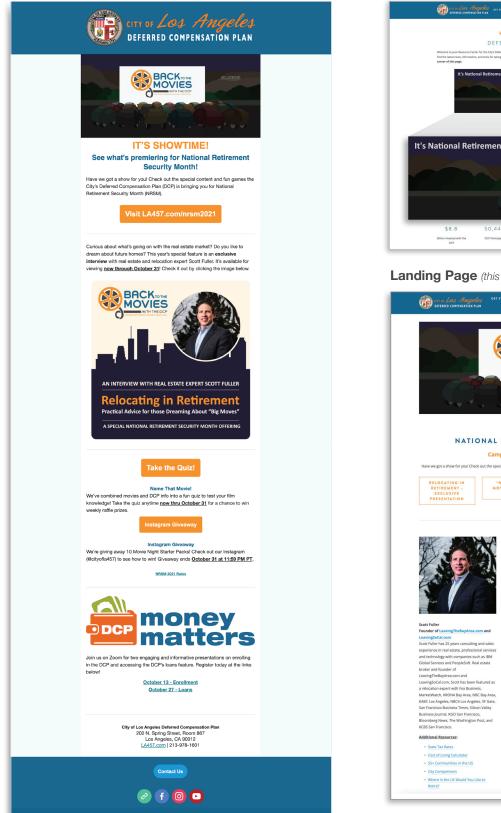
Social Media (our Instagram handle is @cityofla457)



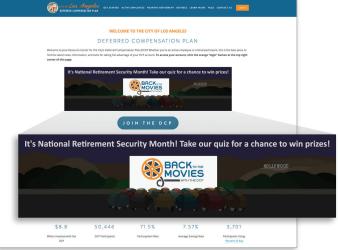




Email



### Homepage Banner



### Landing Page (this page is still live at LA457.com/nrsm2021)







### Newsletters (from left to right: DCP Newsletter, Personnel Newsletter, Wellness Newsletter)



### **MEASURING CAMPAIGN EFFECTIVENESS**

The 2021 NRSM campaign produced stellar engagement results, with 8,277 engagements recorded in all of the various campaign elements—a 50% increase from last year's previously most successful campaign. In addition, we utilized customized links in outgoing communications to track and assess the website traffic resulting from various communication channels used to promote the campaign. We utilized Google Analytics to evaluate the communication channels that were most effective in drawing individuals to the campaign's dedicated landing page. In total, the dedicated campaign-landing page, **LA457.com/NRSM2021**, received 29,054 pageviews and 23,786 unique pageviews exceeding last year's unique pageviews by 164%. The following table summarizes key campaign metrics used to evaluate the success of the campaign:

METRIC	2021	% CHANGE	2020	% CHANGE	2019
Campaign Entries	6,470	17%	5,507	435%	1,029
Campaign Engagements	8,277	50%	5,507	137%	2,320
Campaign Total Pageviews	29,054	44%	20,173	N/A	N/A
Campaign Unique Pageviews	23,786	164%	8,993	90%	4,734
Total Account Logins	194,789	109%	93,127	57%	59,255
Total Calls Received	4,369	-6%	4,625	71%	2,704
Contribution Changes (%)	614	131%	266	8%	247
Contribution Changes (\$)	2,509	56%	1,606	33%	1,209





Citywide and Voya emails are the most effective communication channels for driving individuals to the campaign's landing page. The largest response came

CAMPAIGN ENTRIES	CAMPAIGN UNIQUE PAGEVIEWS		
Citywide and Voya Email 1	23,786		
Citywide and Voya Email 2	4,133		
Citywide and Voya Email 3	8,993		
Postcard	495		
Personnel Newsletter	553		
Wellness Newsletter	60		

from the second citywide and Voya emails. After the first email was sent, staff analyzed engagement metrics and decided to adjust subsequent communications to highlight the prizes to draw participants to click on the emails; this strategy was successful. In addition, staff identified 381 non-participating employees who engaged with the quiz and created a special targeted invitation for them to enroll in the DCP.



CITY OF LOS Angeles DEFERRED COMPENSATION PLAN In December, these individuals were sent both an invitation to enroll in the DCP along with a thank you for participating in the NRSM campaign. As of April 1, 2022, 11% (41 employees) had enrolled in the DCP.

### CONCLUSION

This year's NRSM campaign was the most successful such campaign in the history of the DCP. Staff attributes this success to (a) providing an engaging, interactive, and easily actionable exercise; (b) offering new and appealing educational content in the form of the outside expert interview; and (c) the ongoing benefits of having developed a credible and respected brand, such that by all indications growing numbers of participants believe that what is being offered in these campaigns is worth the investment of their time and attention. Beyond the overall participation numbers, the most encouraging indication of the campaign's success was the very tangible set of actions taken by elligible non-participants employees to enroll in the DCP and increase their contributions. In addition, featuring a broadly appealing real estate topic was uniquely engaging to retirees as well as many active employees, demonstrating the commitment of the City to its retired population and supporting asset retention for this population.